



**The Future  
Reimagined**

# 2021 Stakeholder Presentation



# Highlights

**82** National, International and Prestigious Awards

**1<sup>st</sup> in the world** for SDG 8: Decent Work and Economic Growth (*THE* Impact rankings 2021)



## Students

Undergraduate success rate	87.4%
Total headcount enrolment	50 591
Overall UG student satisfaction*	90.9%
Overall Postgraduate satisfaction*	84.7%
International students	4387



## Research

Number of published research outputs on 4IR	413
NRF-rated researchers	245
Number of academic initiatives advancing 4IR*	129

\*Cumulative, including Continuing Education Programme



## Staff

Black permanent and fixed-term academic staff	647
Female associate professors and professors	143
Permanent and fixed-term academic staff with doctorates	55.8%



## Financial

Council-controlled reserves	R3.179 b
Annual operating surplus	R324.8 m
Third-stream income*	R321 m
Consolidated net assets	R9.2 b

\*Externally generated research funding



# Highlights (continued)

## Ranking system



### Global

2021

THE WUR	601-800	#7 in SA
QS WUR	434	#3 in SA
BGUR	417	#5 in SA
URAP	592	#6 in SA
ARWU	601-700	#5 in SA
GWUR	674	#6 in SA
WEBO-METRICS	711	#6 in SA

2022  
#2 in SA



### Regional

2021

THE EUR	116	#7 in SA
---------	-----	----------

### Young

2021

THE YUR	173	#4 in SA
---------	-----	----------



### Graduate employability

2021

QS GER	301-500	#4 in SA
--------	---------	----------



# Subject rankings outcomes in 2021



## THE Subject Rankings

Law: 151-175, **#3 in SA**

Social Sciences: 251-300, **#3 in SA**

Psychology: 301-400, **#2 in SA**

Arts & Humanities: 301-400, **#3 in SA**

Education: 301-400, **#4 in SA**

Engineering: 401-500, **#2 in SA**

Economics: 501-600, **#4 in SA**

Clinical & Health: 501-600, **#7 in SA**

Computer Science: 601-800, **#4 in SA**

Physical Sciences: 601-800, **#8 in SA**

## QS Subject Rankings

English Language & Literature: 201-250, **#3 in SA**

Chemical Engineering: 301-350, **#3 in SA**

Education & Training: 301-350, **#5 in SA**

Economics & Econometrics: 351-400, **#4 in SA**

Agriculture & Forestry: 351-400, **#6 in SA**

Physics & Astronomy: 401-450, **#2 in SA**

Environmental Sciences: 401-450, **#6 in SA**

Chemistry: 451-500, **#3 in SA**

Mechanical, Aeronautical & Manufacturing Engineering: 451-500, **#5 in SA**

Medicine: 601-650, **#8 in SA**

## BGUR Subject Rankings

Social Sciences & Public Health: 221, **#3 in SA**

Chemistry: 227, **#1 in SA**

Geosciences: 241, **#3 in SA**

Physical Chemistry: 258, **#1 in SA**

Physics: 329, **#3 in SA**

Engineering: 398, **#2 in SA**

Plant & Animal Science: 434, **#8 in SA**

Environment/Ecology: 482, **#9 in SA**

Materials Science: 591, **#2 in SA**

## GRAS

Hospitality & Tourism Management: 18, **#1 in SA**

Sociology: 101-150, **#1 in SA**

Public Administration: 101-150, **#1 in SA**

Education: 201-300, **#1 in SA**

Earth Sciences: 201-300, **#2 in SA**

Geography: 201-300, **#2 in SA**

Chemical Engineering: 301-400, **#1 in SA**

Physics: 301-400, **#3 in SA**

Political Sciences: 301-400, **#3 in SA**

Management: 401-500, **#1 in SA**

Ecology: 401-500, **#8 in SA**



# UJ GES 4.0 Strategy

---





UJ's adaptive approach, anchored in the Fourth Industrial Revolution (4IR), has continued into 2021, and during the reporting year, practices evolved to fit the ebb and flow of the pandemic.



- The commitment to 4IR was given additional impetus through the unforeseen intersection with the COVID-19 pandemic. This generated a flowering of innovation with impact on all three pillars of higher education: teaching and learning, research, and on community engagement.
- UJ is now widely recognised, both locally and internationally, as one of the leading institutions in matters relating to 4IR, and specifically in its application to the African continent.





# UJ Annual Performance Plan



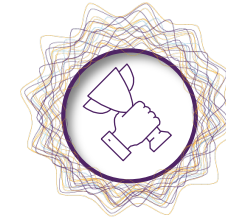
# Our 6 Strategic Objectives



Excellence in  
Research  
and Innovation



Enriching Student-  
Friendly Learning and  
Living Experience



National and Global  
Reputation  
Management



Excellence in  
Teaching and  
Learning



An International Profile  
for Global Excellence  
and Stature



Fitness for Global  
Excellence and  
Stature

**In summary, UJ achieved/surpassed 20 of the 21 KPIs**







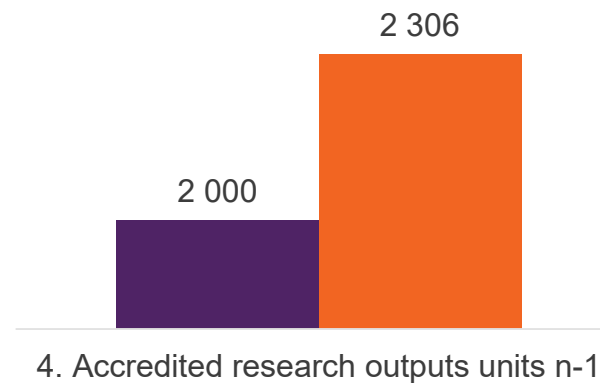
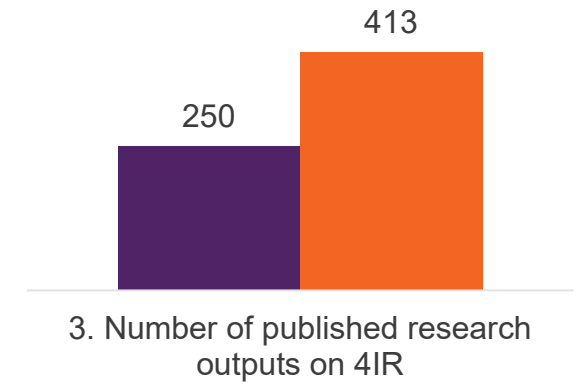
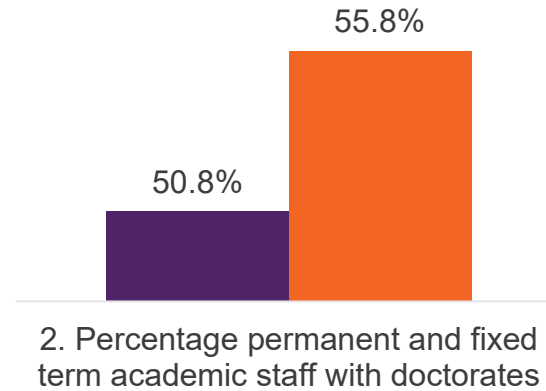
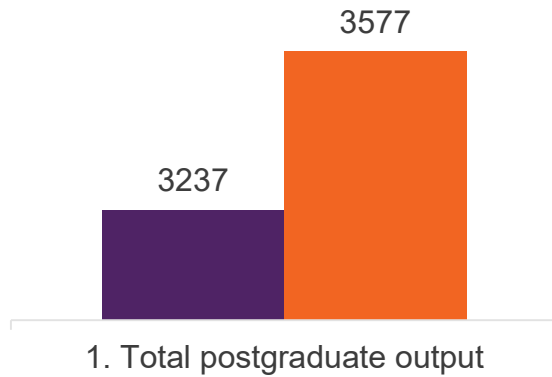
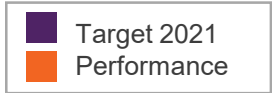
**Excellence in Research and Innovation**

---



# Strategic Objective 1

## Excellence in Research and Innovation



An overhead, sepia-toned photograph of five students sitting around a round white table, engaged in study. The table is cluttered with various items: several open books, a laptop, a keyboard, a mouse, a smartphone, and some papers. The students are focused on their work, with some looking at books and others at the laptop. The background is a plain, light-colored floor.

# Excellence in Teaching and Learning

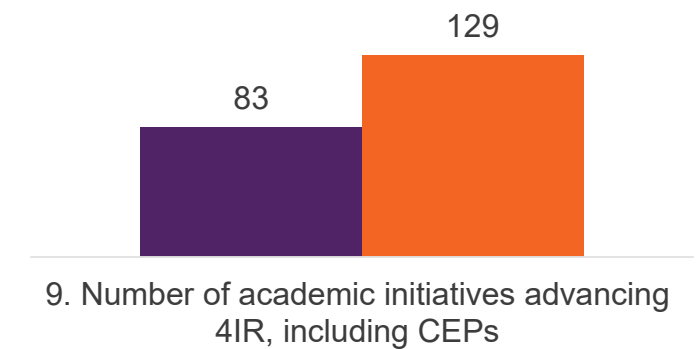
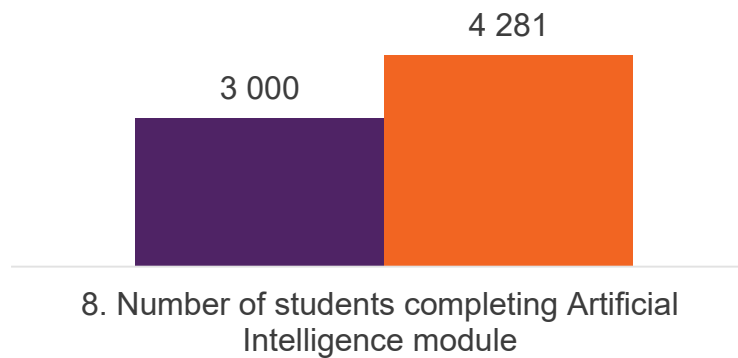
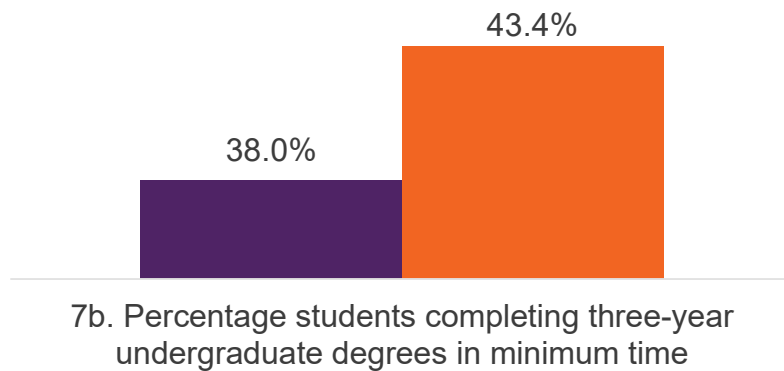
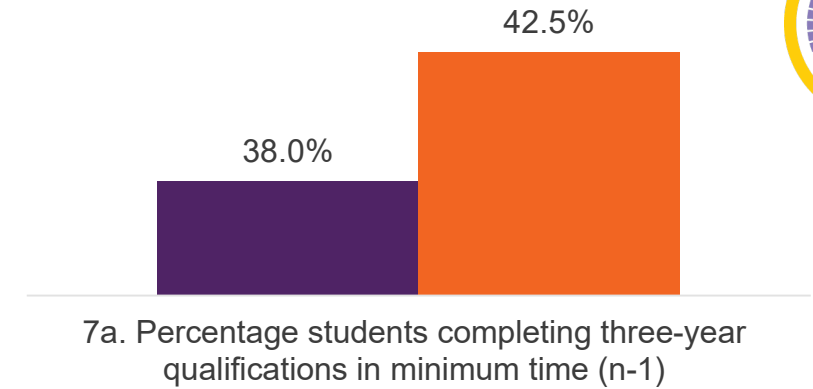
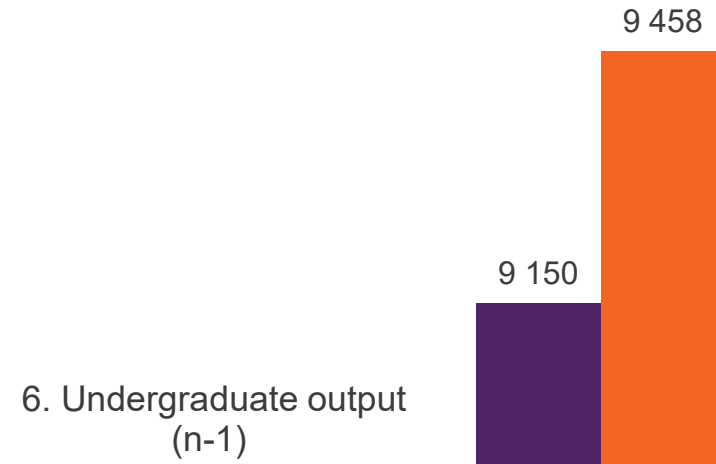
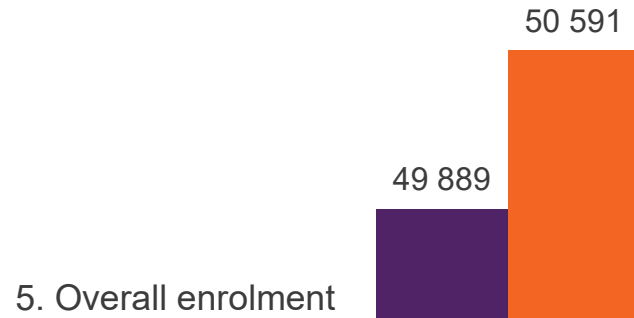
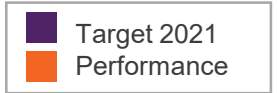
---





# Strategic Objective 2

## Excellence in Teaching and Learning



A photograph of the University of Johannesburg building, featuring a prominent circular structure with a glass facade and a balcony. The building is surrounded by trees and a person is walking on the steps in the foreground. The entire image has a reddish-orange tint.

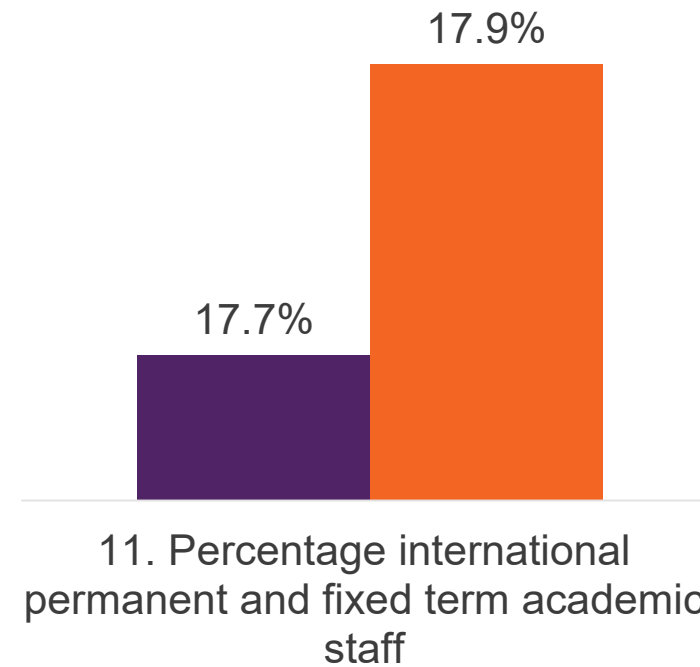
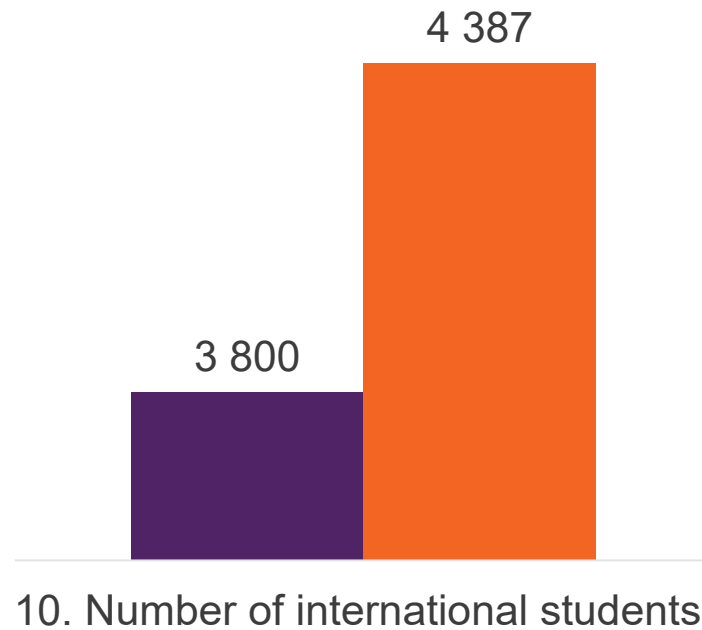
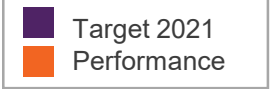
# An International Profile for Global Excellence and Stature

---



# Strategic Objective 3

An International profile for Global Excellence and Stature





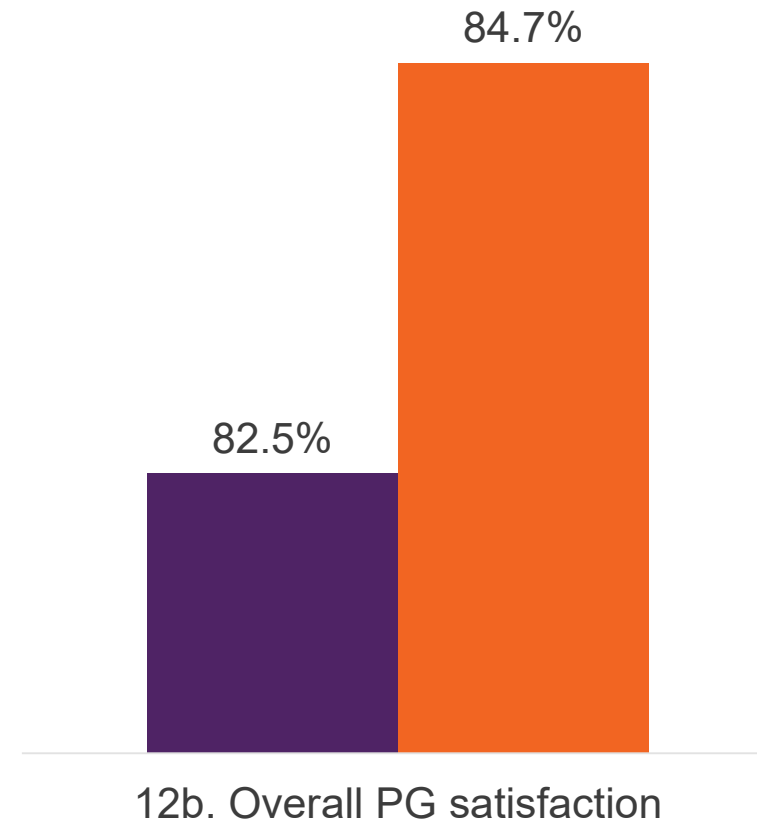
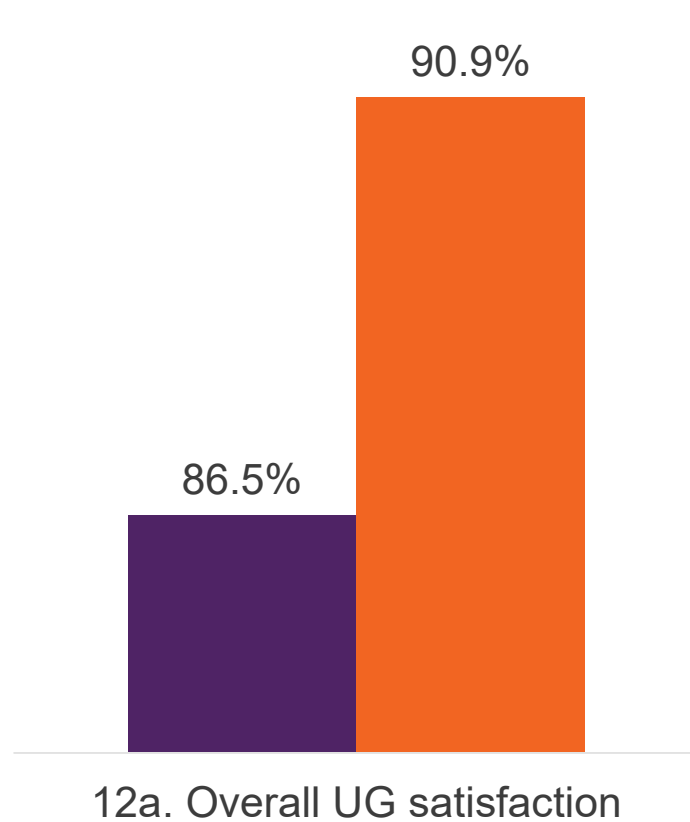
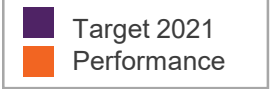


**ENRICHING  
STUDENT-FRIENDLY  
LEARNING AND LIVING  
EXPERIENCE**



# Strategic Objective 4

Enriching student-friendly learning and living experience

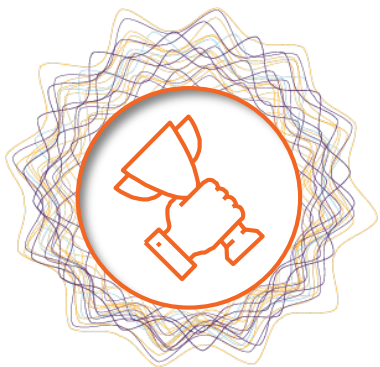


# National and Global Reputation Management

---

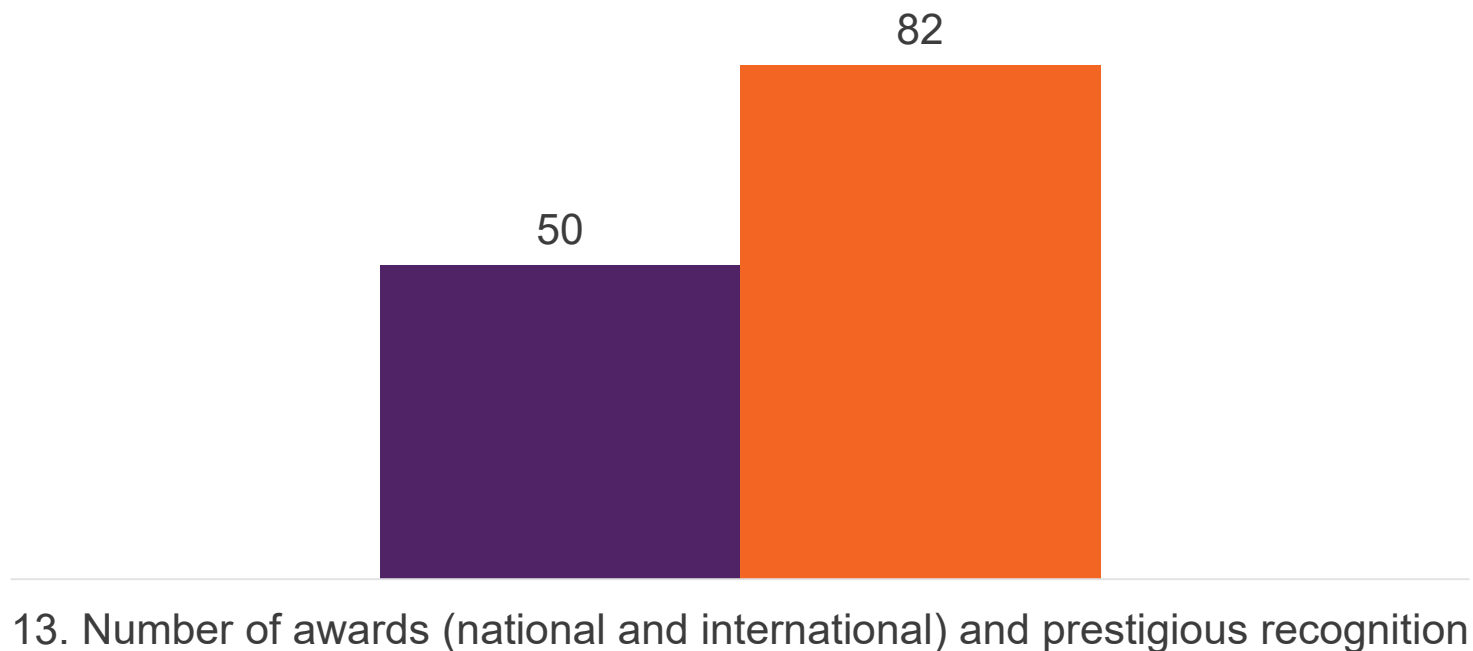
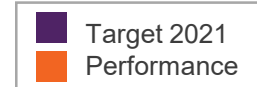






# Strategic Objective 5

## National and Global Reputation Management



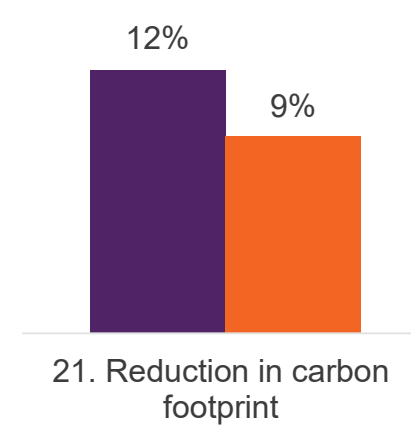
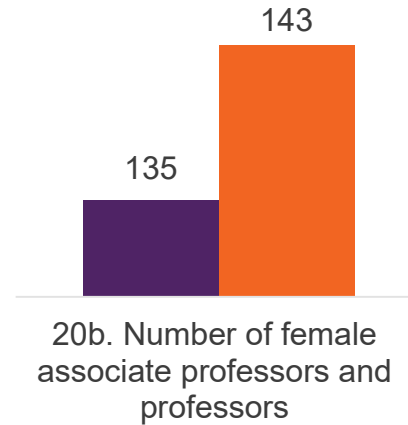
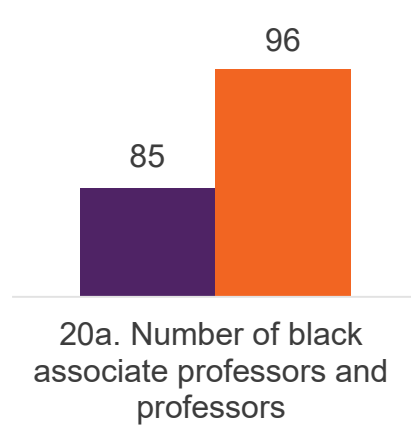
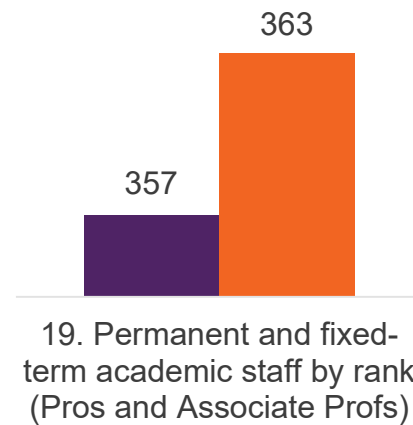
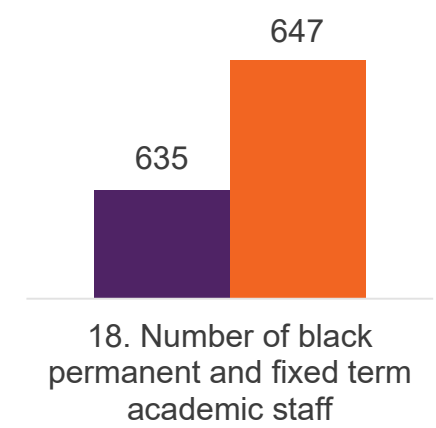
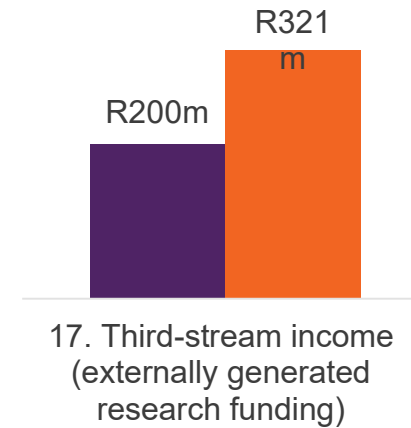
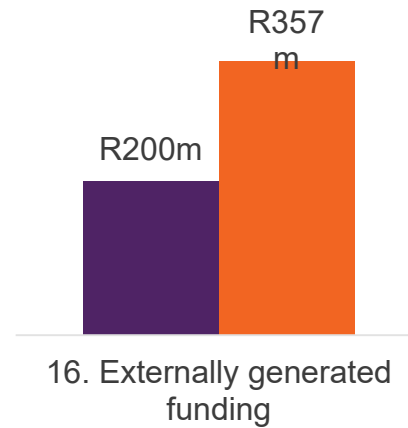
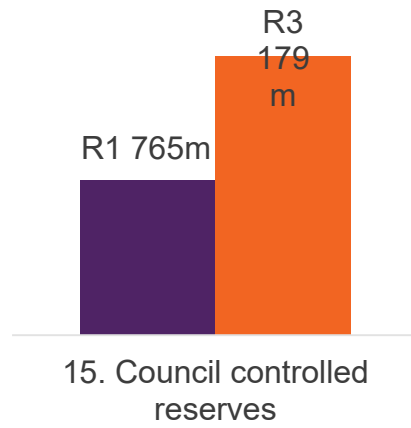
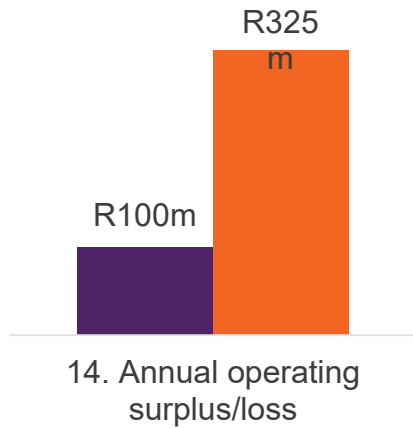
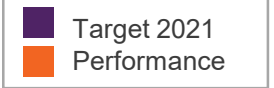
# Fitness for Global Excellence and Stature

---



# Strategic Objective 6

## Fitness for Global Excellence and Stature



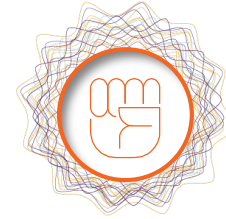
# Managing Risk



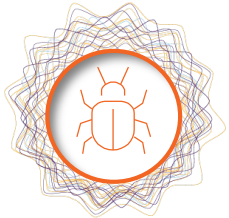
Financial sustainability of the University



Impact of the COVID-19 pandemic on the global, national and University community



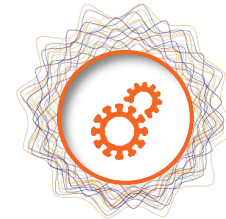
Reduced NSFAS and National Research Foundation funding



Threat of cyberattacks on hardware, software and data



Safety and security of life and limb



Increasing irrecoverable student debt





# Looking ahead



The University continues to drive prudence in the management of its financial resources and assets.



- Maintaining an optimal teaching and learning environment
- Monitoring student experience and employability
- Growing awareness of UJ leadership in thought and innovation
- Integration of the SDGs into the University's strategic plans to address deep-seated global challenges







UNIVERSITY  
OF  
JOHANNESBURG

**The Future  
Reimagined**

**Ngiyabonga  
Baie dankie  
Ke a leboga  
Ndi a livhuwa  
Thank you**